EDUCATIONAL OBJECTIVES FOR FELLOWS
Outpatient Service – Digestive Disease Center – Hermann Hospital

The Digestive Disease Center at Memorial Hermann Hospital provides a unique opportunity for fellows in training to see patients referred to this outpatient facility regarding specific issues related to gastrointestinal problems that often include complex cases, referrals from outside physicians, and second or third opinions regarding diagnosis and management. Working one-on-one with faculty in the Clinic provides close interaction between fellows and staff in the effective analysis of a very wide range of gastrointestinal problems, and the effective management and efficiency of operations related to outpatient practice. Fellows rotate through the Digestive Disease Center six weeks during the first year, fourteen weeks during year two, and eight weeks during the last year.

Some of the more common conditions encountered are: irritable bowel syndrome, inflammatory bowel disease, motility disorders, malabsorption, and screening/surveillance for neoplasia or dysplasia. Fellows will also refine their skills in making differential diagnoses of other structural abnormalities involved in the esophagus, stomach, or duodenum. Fellows will gain knowledge in the management of medications that may have serious systemic complications and/or the potential for drug interaction.

Fellows have an opportunity and are expected to closely interact with consultants in the Imaging Center, physicians and support staff of the endoscopy component of the Digestive Disease Center, and with faculty who perform motility studies. Utilization of resources for more complex motility problems, referral to other specialty clinics, and learning to be a consultant in this setting, are skills that are taught on this rotation. The rotation also provides an opportunity for fellows to relate to family members who often accompany patients to the Digestive Disease Center.

Fellows also have an opportunity to receive feedback on dictated reports they submit so that effective communication will also be a learning encounter.

Although the focus of the Digestive Disease Center outpatient rotation highlights the areas described above, competency and the management of other diseases involving gastrointestinal problems is provided and reinforced by the one-on-one working relationship that characterizes the fellow-staff interaction at the DDC.

EDUCATIONAL GOALS AND OBJECTIVES BY COMPETENCY:

I. Clinical Science/Medical Knowledge

Goal: Fellows must demonstrate knowledge about established and evolving medicine that would be critical to the practice of gastroenterology.

Knowledge – A comprehensive well-grounded knowledge base in general GI and specific topics will include:
a) dysphagia 
b) abd pain 
c) nausea/vomiting 
d) diarrhea 
e) constipation 
f) depression 
g) esophagus 
h) acid-peptic  
i) motor-disorders/motility 
j) irritable bowel syndrome 
k) malabsorption  
l) inflammatory bowel disease 
m) immune basis of GI diseases

With emphasis on the following:
   a) the epidemiology of the disorder  
b) the etiology of the disorder, including contributing medical, genetic, and social factors 
c) pathophysiology of the disorder 
d) diagnostic criteria 
e) appropriate evaluation 
f) interpretation of histology 
g) course and prognosis 
h) effective treatment strategies 
i) theoretical basis for clinical intervention

Skills: Fellows will demonstrate the ability to:

1. Perform a complete history and physical exam. 
2. Understand the indications for and appropriate preparation for conscious sedation. 
3. Perform and interpret endoscopy. 
4. Perform and interpret GI motility exams. 
5. Interpret specialized GI tests, histology and radiology.

Attitudes:

Fellows must maintain and apply an investigatory and analytic thinking approach to clinical situations.

Demonstrated by:

Clinical care of patients; Chart-Stimulated Recall oral examination (CSR) with attendings; with attendings; formal presentations at conferences; self-initiated independent thinking

Evaluation:
Fellow evaluation
Formal and informal observations
Nursing support evaluations

Remediation:

The Program Director will semi-annually review the fellow’s performance and will:

1. Identify any specific deficits.
2. Document all areas requiring remediation or additional concentration.
3. Provide additional recommendations for remediation of specific deficiencies.

OTHER ACTIVITIES ON THE DIGESTIVE DISEASE CENTER ROTATION:

1. Organize GI conferences on a rotational basis.
2. Present GI topic on a rotational basis, with handout and review of literature.
4. Give one Grand rounds approximately bimonthly.
5. Participate in lectures in gastroenterology.

II. Patient Care

**Goal:** Fellows must be able to provide patient care that is compassionate, appropriate, and effective for the treatment of gastrointestinal problems.

**Knowledge** - Fellows will demonstrate knowledge of:

1. Available treatment methods for the major clinical gastrointestinal disorders and the evidence which supports their use.
2. Preventive interventions used in gastroenterology.

**Skills:** Fellows will demonstrate the ability:

1. To perform and document a comprehensive history and examination to include as appropriate:
   a) chief complaint
   b) history of present illness
   c) developmental history
   d) past medical history
   e) family history
   f) social history
   g) mental history
2. To create differential diagnoses of other structural abnormalities involved in the esophagus, stomach, or duodenum.

3. To evaluate, assess, and recommend cost-effective management of patients.

4. To recognize and treat gastrointestinal disorders including:
   a) dysphagia
   b) abd pain
   c) nausea/vomiting
   d) diarrhea
   e) constipation
   f) depression
   g) esophagus
   h) acid-peptic
   i) motor-disorder
   j) irritable bowel
   k) malabsorption
   l) ibd
   m) immune basis of GI diseases

5. To inform patients about the management of psychosocial mind-gut interactions.

6. To recognize the impact of disease and therapeutic options on the patient’s overall well-being and family.

**Attitudes** - Fellows will:

1. Be strong advocates for the patient’s best interest.
2. Strive to provide quality care within available resources.
3. Be sensitive to patient’s cultural differences.
4. Be sensitive to confidentiality and consent issues.

**Demonstrated by:**

Clinical care of patients; focused case discussions with faculty; presentations at conferences; self-initiated independent learning; direct observation by faculty during clinics and on clinic rotations; case conferences; chart review with supervisors

**Evaluation:**

Supervision and rotation evaluations
Formal and informal observations
Nursing support evaluations

**Remediation:**
The Program Director will regularly review the fellow’s performance and will:

1. Identify any specific deficits.
2. Document all areas requiring remediation or additional concentration.
3. Provide additional recommendations for remediation of specific deficiencies.

III. Interpersonal and Communication Skills:

Goal: Fellows must demonstrate the knowledge, skills, and attitudes necessary to develop and maintain appropriate interpersonal relationships and to communicate effectively with patients, families, colleagues and the public.

Knowledge: Fellows will demonstrate knowledge of:

1. Interviewing techniques.
2. Communication techniques.

Skills: Fellows will be able to:

1. Demonstrate the ability to obtain, interpret, and evaluate consultations from other medical specialties. This shall include:
   a) Knowing when to solicit consultation and having sensitivity to assess need for consultation
   b) Discussing consultation findings with patients and their families
   c) Evaluating the consultation findings
   d) Recognize the impact of disease and treatment on patient and family

2. Serve as an effective consultant to other medical specialists and community agencies. This shall include:
   a) Communicating effectively with the requesting party to refine the consultation question
   b) Maintain the role of consultant
   c) Communicate clear and specific recommendations
   d) Respect the knowledge and expertise of the requesting party

3. Demonstrate the ability to communicate effectively with patients and their families by:
   a) Gearing all communication to the educational/intellectual levels of patients and their families
   b) Providing explanations of gastrointestinal disorders and treatment (both verbally and in written form) that are jargon-free and geared to the educational/intellectual level of patients and their families
   c) Providing preventive education that is understandable and practical as applicable
   d) Respecting the patients’ cultural, ethnic, and economic backgrounds
   e) Developing and enhancing rapport and a working alliance with patients and families
4. Maintain medical records and written prescriptions that are legible and up-to-date. These records must capture essential information while simultaneously respecting patient privacy and be useful to health professionals outside gastroenterology.

5. Recognize the need for and effectively use interpreters when necessary.

**Attitudes:** Fellows will:

1. Maintain an attitude of respect for others, even those with differing points of view.
2. Exhibit culturally sensitive, professional, ethically sound behavior in all patient and professional interactions.
3. Maintain an attitude of interdisciplinary collaboration.
4. Maintain a polite and courteous attitude at all times.

**Demonstrated by:**

Chart documentation; direct observation; teaching others; professional relationships; formal presentations; independent learning; seeking feedback on communication and performance

**Evaluation:**

Direct observation, Rotation evaluation

**Remediation:**

The Program Director will regularly review the fellow’s performance and will:

1. Identify any specific deficits.
2. Document all areas requiring remediation or additional concentration.
3. Provide additional recommendations for remediation of specific deficiencies.

**IV. Practice Based Learning and Improvement**

**Goal:** Fellows must demonstrate the knowledge, skills, and attitudes necessary to initiate self-directed and independent learning. Fellows must keep abreast of current information and practices relevant to gastroenterology.

**Knowledge:** Fellows will demonstrate knowledge of:

1. Research methodology, including critical assessment of professional journal articles.
3. Awareness of available information technologies and the ability to access them.

**Skills:** Fellows will be able to:
1. Demonstrate the ability to obtain, interpret, and evaluate up-to-date information from the scientific and practice literature to assist in the quality care of patients. This shall include, but not be limited to:
   a) Use of medical libraries
   b) Use of information technology, including Internet-based searches and literature databases (e.g., Medline)
   c) Use of drug information databases.
   d) Active participation, as appropriate, in educational courses, conferences, and other organized educational activities both at the local and national levels.
   e) Conducting and presenting reviews of current research in such formats as journal clubs, grand rounds, and/or original publications

2. Assess the generalizability or applicability of research findings to patients in relation to their sociodemographic and clinical characteristics. The physician shall demonstrate an ability to critically evaluate the relevant medical literature.

3. Evaluate caseload and practice experience in a systematic manner. This may include:
   a) Case-based learning
   b) The review of patient records and outcomes
   c) Obtaining appropriate supervision and consultation

Attitudes: Fellows will:

1. Maintain an attitude of inquiry and scholarship, recognizing the need for life long learning.
2. Maintain openness and flexibility in treatment approaches with patients, assimilating new knowledge in patient care practices.

Demonstrated by:

Self-directed inquiry guiding clinical care of patients; formal presentations which include literature review, and teaching others; case based focused discussion with attendings.

Evaluation:

The Program Director will regularly review the fellow’s performance and will:

1. Identify specific deficits.
2. Document all areas requiring remediation or additional concentration.

Remediation:

The Program Director will regularly review the fellow’s performance and will:

1. Identify any specific deficits.
2. Document all areas requiring remediation or additional concentration.
3. Provide additional recommendations for remediation of specific deficiencies.
V. Professionalism and Ethical Behavior

Goal: Fellows must demonstrate the knowledge, skills, and attitudes necessary to practice professionally responsible, ethical and compassionate care in gastroenterology.

Knowledge: Fellows will demonstrate knowledge of:

1. The impact of gender, culture, religion, socioeconomic factors, and family structures and systems on issues pertaining to gastroenterology.

2. The different roles a gastroenterologist might fulfill in different settings.

3. Legal issues relevant to gastroenterology.

4. Ethical issues in gastroenterology, including appropriate uses of percutaneous endoscopic gastrostomy (PEG).

5. Ethical issues important in the conducting of research with humans and the role of the Committee for the Protection of Human Subjects.

Skills: Fellows will be able to:

1. Respond to communications from patients and health professionals in a timely manner. If unavailable, the physician shall establish and communicate back-up arrangements.

2. Use medical records for appropriate documentation of the course of illness and its treatment.

3. Provide continuity of care including appropriate consultation, transfer, or termination of patients.

4. Demonstrate ethical behavior, integrity, honesty, professional conduct, compassion and confidentially in the delivery of patient care, including obtaining informed consent/assent, and declaring conflict of interest.

5. Demonstrate respect for patients and colleagues as individuals, by showing sensitivity to their age, culture, disabilities, ethnicity, gender, socioeconomic background, religious beliefs, political affiliations, and sexual orientation.

6. Demonstrate appreciation of end-of-life care and issues regarding provision or withholding of care.

7. Acknowledge responsibility for his or her decisions and demonstrate commitment to the review and remediation of his or her professional conduct.
8. Promote the highest standards of medical healthcare to the public and participate in the review of the professional conduct of his or her colleagues.

**Attitudes:** Fellows will:

1. Maintain an attitude of inquiry and scholarship, recognizing the need for lifelong learning.
2. Maintain openness and flexibility in treatment approaches with patients, assimilating new knowledge in patient care practices.

**Demonstrated by:**

Self-directed inquiry guiding clinical care of patients; formal presentations which include literature review, and teaching others.

**Evaluation:**

Rotation evaluation
Regular review by the Program Director

**Remediation:**

The Program Director will regularly review the fellow’s performance and will:

1. Identify any specific deficits.
2. Document all areas requiring remediation or additional concentration.
3. Provide additional recommendations for remediation of specific deficiencies.

VI. **Systems Based Practice**

**Goal:** Fellows must demonstrate the knowledge, skills, and attitudes necessary to manage effectively in multiple, diverse, complex systems of care to provide effective treatment, consultation and referrals for patients.

**Knowledge –** Fellows will demonstrate knowledge of:

1. Ability to identify the unique/specific characteristics of medical setting for this rotation, e.g. Digestive Disease Center.
2. Basic concepts of systems theory, how the role of the Gastroenterology Fellow on the Inpatient Consult Service relates to the Hospital as a whole, being a small unit of a much larger system, where all entities work together.
3. How fellows and residents’ patient care practices and related actions impact component units of health care delivery.
4. Maintain a system for examining errors.

**Skills:** Fellows will be able to:
1. Advocate for patients within a variety of systems.
2. Navigate the maze of insurance and managed care companies to meet patient needs.
3. Strive to practice cost-effective health care and resource allocation that does not compromise the quality of care.
   Maintain a system for examining errors in practice and initiating improvements to eliminate or reduce errors.

**Attitudes:** Fellows will:

1. Maintain an attitude of interdisciplinary collaboration, advocacy and cooperation.
2. Maintain flexibility in adapting to the needs and expectations of different settings and systems.
3. Maintain the patient’s best interest as the top priority.

**Demonstrated by:**

Care of patients; interactions with other agencies involved in the care of patients; consultation with other professionals; participation in Quality Assurance, Utilization Review and Performance Improvement Committees; self-directed independent learning; and teaching others.

**Evaluation:**

Rotation evaluation
Regular review by the Program Director

**Remediation:**

The Program Director will regularly review the fellow’s performance and will:
1. Identify any specific deficits.
2. Document all areas requiring remediation or additional concentration.
3. Provide additional recommendations for remediation of specific deficiencies.